

Second Quarter 2026 Results

Mexico City, July 27, 2026, Grupo Carso S.A.B. de C.V. ("The Group", "Grupo Carso", "Carso" BMV: GCARSO) announces today its results for the second quarter of 2026.

RELEVANT COMMENTS

- On July 16, 2026, **Grupo Carso entered into a binding agreement with TotalEnergies EP Mexico Block 30** ("TotalEnergies") to acquire, through Mx Dlta Nrg 1, S.A. de C.V. ("Mx Dlta Nrg 1"), a subsidiary of Zamajal, S.A. de C.V. ("Zamajal"), **the entire interest held by TotalEnergies in such asset, representing a 30% stake in Block 30** located in *Cuenca Salina del Istmo*. Harbour Energy serves as operator and holds the remaining 70% interest. Closing of the transaction is subject to obtaining the corresponding governmental approvals.
- On May 6, 2026, **Grupo Carso entered into a binding agreement with Harbour Energy to acquire, through a subsidiary of Zamajal, S.A. de C.V. ("Zamajal"), an additional 5% interest in the Zama oil field** (the "Zama Field"). The transaction amount totals US\$75.25 million and will be primarily allocated to the development of the field. Closing remains subject to obtaining the corresponding corporate and governmental approvals. Upon completion, Zamajal, through its subsidiary, would increase its participation in the Zama Field to approximately 17.84%, while Harbour Energy would retain approximately 27.26%, Talos Energy 4.47%, and Petróleos Mexicanos 50.43%.
- On May 1, 2026, **Grupo Carso successfully completed the transaction previously announced on January 8, 2026, involving the sale of Keystone Cement Holding Inc. and Keystone Cement Company** to Maple Holding Company LLC (Titan America) for US\$310 million, of which 55% corresponds to Group subsidiaries.
- The average exchange rate, based on monthly Mexican peso closing rates, showed a 12.0% appreciation during the first half of 2026 compared with the same period of 2025.
- During 2Q26, the Mexican peso appreciated by an average of 14.3%, based on monthly closing rates, relative to 2Q25. This resulted in lower peso translation of U.S. dollar-denominated revenues and directly affected reported sales across most business segments due to their exposure to exports, international operations, and dollar-linked products.

HIGHLIGHTS

SALES
\$48,194 M

- **Grupo Carso's sales** totaled **Ps. 48,194 million** during the quarter, up 3.9% year-over-year despite the adverse foreign-exchange translation effect resulting from the appreciation of the Mexican peso. Zamajal and Grupo Sanborns delivered the strongest revenue growth among the Group's business segments.

OP. INCOME
\$5,116 M

- **Operating income** amounted to **Ps. 5,116 million in the quarter**, compared with Ps.6.372 million in the same period of 2025. The year-over-year decrease reflects net extraordinary gains of Ps. 1,309 million recorded in 2025 in connection with the divestiture of the Group's U.S. cement operations. Excluding these non-recurring effects, operating income would have increased by approximately 1% compared with the previous year.

EBITDA
\$7,184 M

- **Grupo Carso's EBITDA** totaled **Ps. 7,184 million** in 2Q26, compared with Ps. 8,524 million reported in 2Q25. Both periods include the effects mentioned above related to the divestiture of the Group's U.S. cement operations.
- The **Comprehensive Financing Result (CFR)** recorded a cost of **Ps. 597 million**, compared to a cost of Ps. 2,141 million in the same quarter of the prior year, representing a 72% improvement.

NET INCOME
\$2,964 M

- **Controlling Interest Net Income** amounted to Ps. 2,964 million in 2Q26, compared with Ps. 2,679 million in 2Q25, representing an increase of 10.6%.

Total debt as of June 30, 2026, stood at **Ps. 42,482 million**. **Net debt** totaled **Ps. 16,901 million**.

The **net-debt-to-LTM EBITDA ratio** stood at **0.69x**.

ASSOCIATED COMPANIES
\$19,666 M

The most significant **associate companies** for Grupo Carso include: GMéxico Transportes (15.2%), Aerofrisco (12.8%), Inmuebles SROM (15.0%), Trans Pecos Pipeline (51.0%), and Comanche Trail Pipeline (51.0%). The book or market valuation, as applicable, amounted to **Ps. 19,666 million**. Grupo Carso recognizes its proportional share of earnings from associates or dividend income in the consolidated statement of income.

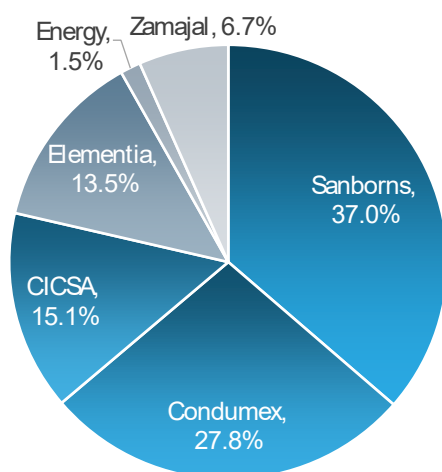
SUMMARY

Figures in millions of Mexican pesos (Ps. million)

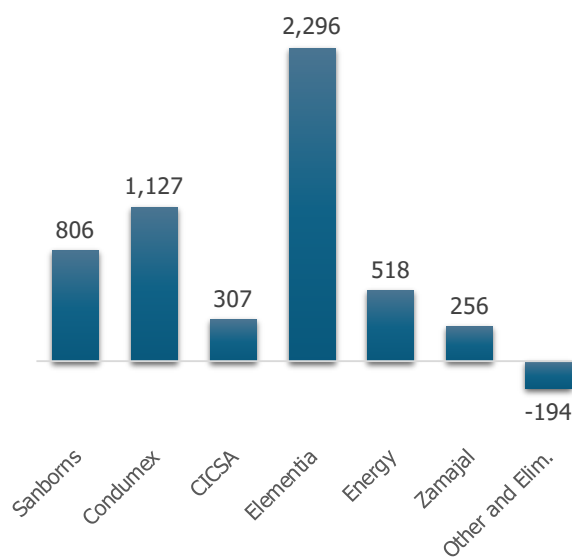
Consolidated Results	2Q26	2Q25	Var%	6M26	6M25	Var%
Sales	48,194	46,369	3.9%	92,302	91,227	1.2%
Operating Income	5,116	6,372	-19.7%	8,066	9,728	-17.1%
Controlling Net Income	2,964	2,679	10.6%	4,488	4,310	4.1%
EBITDA	7,184	8,524	-15.7%	12,043	13,967	-13.8%
Operating Margin	10.6%	13.7%		8.7%	10.7%	
EBITDA Margin	14.9%	18.4%		13.0%	15.3%	

CONTRIBUTION TO CONSOLIDATED RESULTS BY SEGMENT

2Q26 Sales Contribution



2Q26 Operating Income Contribution



FINANCIAL RESULTS

Figures in millions of Mexican pesos (Ps. million)

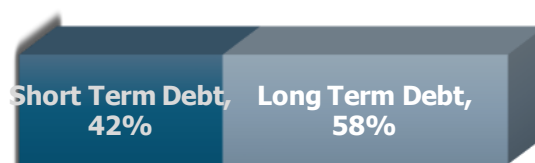
Financial Results	2Q26	2Q25	Var%	6M26	6M25	Var%
Interest Expense	-882.1	-1,239.0	-28.8%	-1,760.1	-2,540.4	-30.7%
Income (Loss) on derivatives net	0.0	0.0	NC	-2.6	0.0	NC
Interest Income	485.2	447.3	8.5%	836.4	924.9	-9.6%
Interest (net)	-396.9	-791.7	-49.9%	-926.3	-1,615.5	-42.7%
ForEx Results	-199.8	-1,349.1	-85.2%	-467.0	-1,313.4	-64.4%
CFR	-596.7	-2,140.9	-72.1%	-1,393.3	-2,928.9	-52.4%
Income taxes	1,042.1	565.5	84.3%	1,544.0	1,463.9	5.5%
Earnings from non-consolidated companies	543.2	359.1	51.3%	972.9	731.3	33.0%
Non-controlling participation in Net Income	1,029.4	1,342.6	-23.3%	1,434.1	2,091.6	-31.4%

INTEREST-BEARING LIABILITIES

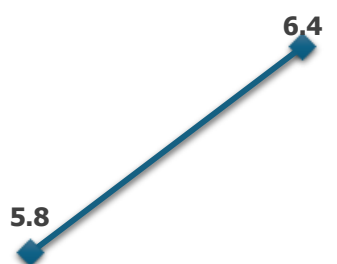
Total Debt by CURRENCY



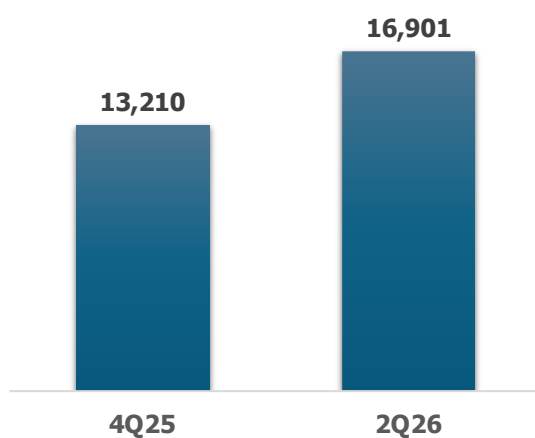
Total Debt by MATURITY



LTM EBITDA/Interest Paid



Net Debt (Ps. million)



ASSOCIATED COMPANIES

Grupo Carso maintains significant investments in companies across different segments, as shown in the following table, where the values are presented in proportion to our ownership interest:

2Q26 Associated Companies	Holding %	Division	Stockholders Equity	Part. in Results (M MXN)		
				Sales	Op. Income	EBITDA
GMéxico Transportes, S.A. de C.V. (GMéxico)	15.24%	GCarso	6,719.5	4,193.4	1,150.4	1,752.2
Aerofrisco	12.81%	GCarso	417.4	15.0	-5.5	-3.0
Construction projects Consortia	-	CICSA	-89.4	0.0	-0.2	-0.2
Trans-Pecos Pipeline, LLC (Gasoducto Waha-Presidio)	51.00%	Carso Energy	4,328.4	386.1	271.1	271.1
Comanche Trail Pipeline, LLC (Gasoducto Waha-San Elizario)	51.00%	Carso Energy	3,419.0	302.7	284.6	284.6
Inmuebles SROM, S.A. de C.V.	15.00%	Grupo Sanborns	2,530.5	115.6	87.2	36.4
Subtotal			17,325.4	5,012.8	1,787.6	2,341.1
Others investments in associated companies			1,802.2			
Total Investments in joint ventures and associates			19,127.6			
			Fair Value			
Companies measured at market value						
Others			538.2			
Total Equity investments			19,665.8			

RESULTS BY SEGMENT

COMMERCIAL

Figures in millions of Mexican pesos (Ps. million)

Consolidated Results	2Q26	2Q25	Var%	6M26	6M25	Var %
Sales	17,810	16,430	8.4%	34,567	32,614	6.0%
Operating Income	806	724	11.4%	1,143	1,245	-8.2%
Controlling Net Income	566	604	-6.3%	932	988	-5.7%
EBITDA	1,364	1,268	7.5%	2,262	2,351	-3.8%
Operating Margin	4.5%	4.4%		3.3%	3.8%	
EBITDA Margin	7.7%	7.7%		6.5%	7.2%	



**Contribution to
Consolidated Results**
37% SALES
16% OP. INCOME
19% EBITDA

Grupo Sanborns' sales increased 8.4% in **2Q26**, reaching **Ps. 17,810 million**, compared with Ps. 16,430 million in 2Q25.

Operating Income increased 11.4% to **Ps. 806 million in 2Q26**, compared with Ps. 724 million in the same period of the previous year. Operating and administrative expenses totaled Ps. 5,419 million, compared with Ps. 4,995 million in 2Q25. The increase in expenses was mainly driven by the implementation of Oracle and Salesforce, a higher allowance for doubtful accounts, and salary increases. Meanwhile, quarterly **EBITDA** improved 7.5%, reaching **Ps. 1,364 million in 2Q26** versus Ps. 1,268 million in 2Q25.

Controlling Interest Net Income amounted to **Ps. 566 million in 2Q26**, compared with Ps. 604 million in 2Q25.

INDUSTRIAL

Figures in millions of Mexican pesos (Ps. million)

Consolidated Results	2Q26	2Q25	Var%	6M26	6M25	Var%
Sales	13,400	13,175	1.7%	25,382	26,223	-3.2%
Operating Income	1,127	1,160	-2.8%	2,308	2,557	-9.7%
Controlling Net Income	1,427	1,783	-20.0%	2,498	3,120	-19.9%
EBITDA	1,278	1,345	-5.0%	2,608	2,842	-8.2%
Operating Margin	8.4%	8.8%		9.1%	9.7%	
EBITDA Margin	9.5%	10.2%		10.3%	10.8%	



**Contribution to
Consolidated Results**
28% SALES
22% OP. INCOME
18% EBITDA

Condumex sales rose 1.7% in 2Q26, reaching **Ps. 13,400 million** despite the stronger Mexican peso, compared with Ps. 13,175 million in the same quarter of the previous year.

Operating income and EBITDA decreased, mainly due to foreign exchange headwinds. During the quarter, **operating income** amounted to **Ps. 1,127 million** and **EBITDA** totaled **Ps. 1,278 million**, compared with Ps. 1,160 million and Ps. 1,345 million, respectively, in the same period of 2025.

Controlling Interest Net Income totaled **Ps. 1,427 million**, compared with Ps. 1,783 million in the same period of the prior year.

INFRASTRUCTURE AND CONSTRUCTION

Figures in millions of Mexican pesos (Ps. million)

Consolidated Results	2Q26	2Q25	Var%	6M26	6M25	Var %
Sales	7,272	7,659	-5.0%	13,431	14,448	-7.0%
Operating Income	307	745	-58.8%	348	892	-61.0%
Controlling Net Income	125	-86	NC	56	-223	NC
EBITDA	549	977	-43.8%	819	1,348	-39.3%
Operating Margin	4.2%	9.7%		2.6%	6.2%	
EBITDA Margin	7.5%	12.8%		6.1%	9.3%	

NC: Not comparable



Contribution to Consolidated Results
15% SALES
6% OP. INCOME
8% EBITDA

Carso Infrastructure and Construction sales totaled Ps. 7,272 million in the second quarter of the year, up 18% sequentially from 1Q26.

Operating income and EBITDA reflected expenses associated with the preservation, rehabilitation and maintenance of offshore platforms, which are currently undergoing refurbishment activities, totaling **Ps.307 million and Ps.549 million**, respectively.

Net Income improved by Ps. 211 million compared with 2Q25, reaching **Ps. 125 million**, versus a loss of Ps. 86 million in the prior year.

Backlog totaled **Ps. 34,704 million as of June 2026**, compared with Ps. 17,308 million in the same period of the previous year.

MATERIALS

Figures in millions of Mexican pesos (Ps. million)

Consolidated Results	2Q26	2Q25	Var%	6M26	6M25	Var %
Sales	6,483	7,823	-17.1%	12,973	15,275	-15.1%
Operating Income	2,296	3,380	-32.1%	3,229	4,435	-27.2%
Controlling Net Income	1,533	2,422	-36.7%	1,956	3,206	-39.0%
EBITDA	2,659	3,850	-30.9%	3,983	5,351	-25.6%
Operating Margin	35.4%	43.2%		24.9%	29.0%	
EBITDA Margin	41.0%	49.2%		30.7%	35.0%	



Contribution to Consolidated Results
13% SALES
45% OP. INCOME
37% EBITDA

Elementia reported **sales of Ps. 6,483 million in 2Q26**, compared with Ps. 7,823 million in 2Q25. The decrease was primarily attributable to lower activity in the U.S. market and the translation effect associated with the appreciation of the Mexican peso, considering that a significant portion of the segment's revenues is generated outside Mexico. This performance was partially offset by higher volumes in Latin America.

Higher operating costs and expenses resulted in **Operating Income** totaling **Ps. 2,296 million**, compared with Ps. 3,380 million in the same period of the previous year. **EBITDA** reached **Ps. 2,659 million**, a decrease of Ps. 1,191 million versus 2Q25, mainly explained by start-up costs associated with the North Carolina plant and the closure of the Vallejo facility of the Metals business unit in Mexico City. These results contributed 45% and 37% to consolidated Operating Income and EBITDA, respectively.

Controlling Interest Net Income at Elementia/Fortaleza declined 36.7%, totaling **Ps. 1,533 million**, compared with Ps. 2,422 million in the same period of the prior year.

ENERGY

Figures in millions of Mexican pesos (Ps. million)

Consolidated Results	2Q26	2Q25	Var%	6M26	6M25	Var%
Sales	735	845	-13.0%	1,424	1,642	-13.2%
Operating Income	518	616	-16.0%	983	1,226	-19.8%
Controlling Net Income	598	531	12.5%	835	904	-7.6%
EBITDA	611	719	-15.1%	1,168	1,438	-18.8%
Operating Margin	70.4%	73.0%		69.0%	74.7%	
EBITDA Margin	83.1%	85.1%		82.0%	87.6%	



**Contribution to
Consolidated Results**
2% SALES
10% OP. INCOME
9% EBITDA

Carso Energy reported revenues of **Ps. 735 million during 2Q26**, a decrease of 13% compared with the same quarter of the previous year and an increase of 6.7% versus 1Q26. Since 100% of the division's revenues are billed in U.S. dollars, this result was mainly attributable to foreign exchange fluctuations, as the average quarterly exchange rate declined 10.9%, from Ps. 19.54/USD in 2Q25 to Ps. 17.40/USD in 2Q26. In addition, lower energy sales were recorded in Panama due to reduced hydroelectric generation associated with the *El Niño* weather phenomenon. Natural gas transportation services, however, maintained favorable performance.

Operating Income and EBITDA totaled **Ps. 518 million and Ps. 611 million**, respectively, representing decreases of 16.0% and 15.1%. Nevertheless, this segment contributed 9% of consolidated EBITDA.

Controlling Interest Net Income amounted to **Ps. 598 million** as of the second quarter of 2026, compared with Ps. 531 million in the same period of the previous year.

Construction of the *Centauro del Norte* Pipeline – Section I continues. This 76.4-kilometer segment, together with Section II, will have a total length of approximately 425 kilometers and is under long-term contracts for the provision of natural gas transportation services, with the Federal Electricity Commission (CFE) serving as the principal customer.

HYDROCARBONS

Figures in millions of Mexican pesos (Ps. million)

Consolidated Results	2Q26	2Q25	Var%	6M26	6M25	Var %
Sales	3,241	476	580.7%	6,080	1,046	481.2%
Operating Income	256	-258	NC	203	-675	NC
Controlling Net Income	507	-81	NC	528	-461	NC
EBITDA	538	83	547.4%	862	-20	-4357.8%
Operating Margin	7.9%	-54.1%		3.3%	-64.5%	
EBITDA Margin	16.6%	17.4%		14.2%	-1.9%	

**Contribution to
Consolidated Results**
7% SALES
5% OP. INCOME
7% EBITDA

NC: Not comparable

Zamajal sales reached **Ps. 3,241 million in 2Q26**, compared with Ps. 476 million in 2Q25. This growth is not directly comparable, as on September 29, 2025, a contract with Pemex for *Developed and Financed Well Drilling Services* at the Ixachi field became effective, accounting for most of the increase. As a result of the execution of this contract and the segment's ongoing projects, **backlog** totaled **Ps. 29,029 million** as of June 2026.

Production levels at the Ichalkil and Pokoch fields have been affected by restrictions arising from OFAC sanctions applicable to Lukoil, the Russian company that holds an interest in Fieldwood, the operator of the contract and holder of a 50% interest in the aforementioned fields.

Operating Income recorded a quarterly profit of **Ps. 256 million**, compared with a loss of Ps. 258 million in the comparable period. **EBITDA** totaled **Ps. 538 million**, compared with Ps.83 million in 2Q25, contributing 7% of Grupo Carso's consolidated EBITDA.

In connection with the binding agreement described under the Relevant Events section, Block 30 would be incorporated into the segment's hydrocarbons portfolio, which currently consists of two Production Sharing Contracts, one Mixed Contract and one Financed Drilling Services Contract.

The block contains the KAN discovery and field, a shallow-water asset covering a total area of 30.5 km², with well depths ranging from 3,300 to 3,750 meters and water depths of between 40 and 50 meters, targeting the extraction of light crude oil. It was awarded in April 2018 by Mexico's former National Hydrocarbons Commission (CNH) through the corresponding international public bidding process, has a 25-year contractual term, and is located in the Salina del Istmo Basin within the Sureste Basins petroleum province, approximately 29 kilometers offshore Mexico.

Note: Percentages of Contribution to Consolidated Results may not add up to 100% due to intercompany eliminations and other adjustments.

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EARNINGS WEBCAST:

Date: Tuesday, July 28, 2026

Time: 10:00-10:30 A.M. Mexico City Time / 12:00-12:30 A.M. NY Time (US EDT)

Registration Link: <https://events.teams.microsoft.com/event/47f0f68d-8001-4c15-bb28-e38e725126fe@3403678f-c88d-4e90-a790-18fb4deef85d>

ADDITIONAL TABLES:

Consolidated Financial Income Data					
Figures in millions of Mexican Pesos (Ps. million)					
	2Q26		2Q25		Var %
GRUPO CARSO					
Revenues	48,194.4	100.0%	46,369.5	100.0%	3.9%
Operating Income	5,115.9	10.6%	6,371.7	13.7%	-19.7%
Financial Results	-596.7	-1.2%	-2,140.9	-4.6%	NC
Controlling Net Income	2,964.0	6.2%	2,679.0	5.8%	10.6%
EBITDA	7,183.8	14.9%	8,523.5	18.4%	-15.7%
GRUPO SANBORNS					
Sales	17,809.6	100.0%	16,430.1	100.0%	8.4%
Operating Income	806.3	4.5%	723.7	4.4%	11.4%
Controlling Net Income	566.1	3.2%	604.1	3.7%	-6.3%
EBITDA	1,363.7	7.7%	1,268.3	7.7%	7.5%
GRUPO CONDUMEX					
Sales	13,399.8	100.0%	13,175.2	100.0%	1.7%
Operating Income	1,127.2	8.4%	1,160.1	8.8%	-2.8%
Controlling Net Income	1,427.0	10.6%	1,782.7	13.5%	-20.0%
EBITDA	1,278.3	9.5%	1,345.4	10.2%	-5.0%
CICSA					
Sales	7,272.4	100.0%	7,659.1	100.0%	-5.0%
Operating Income	307.3	4.2%	745.4	9.7%	-58.8%
Controlling Net Income	125.4	1.7%	-86.0	-1.1%	NC
EBITDA	548.7	7.5%	976.6	12.8%	-43.8%
ELEMENTIA					
Sales	6,483.4	100.0%	7,822.9	100.0%	-17.1%
Operating Income	2,295.7	35.4%	3,380.0	43.2%	-32.1%
Controlling Net Income	1,533.4	23.7%	2,421.5	31.0%	-36.7%
EBITDA	2,658.8	41.0%	3,849.6	49.2%	-30.9%
CARSO ENERGY					
Sales	735.1	100.0%	844.5	100.0%	-13.0%
Operating Income	517.9	70.4%	616.4	73.0%	-16.0%
Controlling Net Income	597.6	81.3%	531.2	62.9%	12.5%
EBITDA	610.6	83.1%	719.0	85.1%	-15.1%
ZAMAJAL					
Sales	3,241.1	100.0%	476.1	100.0%	580.7%
Operating Income	256.0	7.9%	-257.6	-54.1%	NC
Controlling Net Income	507.3	15.7%	-80.7	-16.9%	NC
EBITDA	537.7	16.6%	83.0	17.4%	547.4%
NC=Not Comparable					

NC=Not Comparable

Consolidated Balance Sheet Data			
Figures in millions of Mexican Pesos (Ps. million)			
	2Q26	4Q25	Var %
GRUPO CARSO			
Cash & Equivalents	25,581.2	23,596.7	8.4%
Current Trade Receivables	48,234.1	42,514.2	13.5%
Current Receivables due from related parties	4,125.8	2,846.7	44.9%
Total Current prepayments	4,335.4	2,890.9	50.0%
	5,580.2	5,341.4	4.5%
Other Current receivables	1,843.9	2,431.8	-24.2%
Recuperable taxes	1,391.5	1,307.3	6.4%
Current Inventories	29,014.5	29,326.7	-1.1%
Assets maintained for Sale	557.0	557.1	0.0%
Current Assets	120,663.7	110,812.8	8.9%
Other Non-Current Trade Receivables	14,055.7	14,379.5	-2.3%
Non-Current Inventories	971.3	971.3	0.0%
Other Non-Current Financial Assets	0.0	6.5	-100.0%
Investments in subsidiaries, JVs and associates	19,665.6	38,338.0	-48.7%
Property, Plant and Equipment	71,439.0	71,532.2	-0.1%
Investment Properties	7,895.3	7,886.7	0.1%
Right-of-use- assets not investment property	4,808.9	4,995.6	-3.7%
Goodwill	7,588.5	5,567.2	36.3%
Intangible Assets other than goodwill	1,639.4	2,096.1	-21.8%
Deferred Tax Assets	7,815.2	7,797.7	0.2%
Other non-current non-financial assets	2,613.1	2,481.0	5.3%
Non-Current Assets	138,492.0	156,051.9	-11.3%
Total Assets	259,155.7	266,864.6	-2.9%
Trade and other current payables	31,669.6	30,333.6	4.4%
Current Tax Liabilities, current	672.6	1,050.6	-36.0%
Short-Term Debt	10,850.8	8,560.3	26.8%
Short-Term Bank Debt	6,700.0	6,700.0	0.0%
Other Current Liabilities at Cost	133.7	132.8	0.7%
Other Current Financial Liabilities	7.9	0.4	1670.2%
Current Lease Liabilities	1,714.6	1,796.5	-4.6%
Other Non-Financial Liabilities Short-Term	2,900.6	2,819.0	2.9%
Total Current Provisions	12,927.0	10,940.2	18.2%
Liabilities attributable to assets maintained for sale	0.0	0.0	NC
Current Liabilities	67,576.9	62,333.5	8.4%
Long-Term Taxes Payable	128.3	204.6	-37.3%
Bank loans non-current	14,797.7	11,413.9	29.6%
Stock market loans non-current	10,000.0	10,000.0	0.0%
Other non-current financial liabilities	0.0	0.0	NC
Long-Term Lease Liabilities	3,995.9	4,106.9	-2.7%
Long-Term Provisions	580.7	885.7	-34.4%
Deferred Tax Liabilities	6,387.1	10,933.1	-41.6%
Non-Current Liabilities	35,889.7	37,544.2	-4.4%
Total Liabilities	103,466.5	99,877.7	3.6%
Total Equity	155,689.2	166,987.0	-6.8%
Shares Outstanding ('000)	2,252,575	2,253,533.6	0.0%
Closing Stock Price	130.7	117.9	10.8%
NC= Not Comparable			