

## Second Quarter 2021 Results

Mexico City, July 26, 2021, Grupo Carso S.A.B. de C.V. ("The Grupo", "Grupo Carso", BMV: GCARSO OTC: GPOVY) announced today its results for the second quarter of 2021.

### RELEVANT AND CORPORATE EVENTS

- **Since the beginning of the health emergency caused by the COVID-19 virus, Grupo Carso implemented various prevention and mitigation measures to preserve the health of customers, employees, suppliers and the general population. Strict operating expense control was carried out in all divisions, without affecting the image or service. Inventories were optimized and we maintained financial balance and commitments with customers.**
- At the Ordinary Shareholders' Meeting of Grupo Carso S.A.B. de C.V. held on April 28, 2021, **the payment of a dividend of Ps. 0.96 to the shareholders for each outstanding share was approved**, from the balance of the Net Tax Profit Account, payable in cash, divided in two installments of \$0.48 M.N. on June 28 and December 20, 2021, against coupons No. 42 and 43, respectively.

### HIGHLIGHTS

**SALES**  
**\$30,003 MM**

**OP. INCOME**  
**\$3,315 MM**

- **Grupo Carso's sales increased 103.0% to Ps. 30,003 MM.** Grupo Sanborns grew 197.1% versus last year, when most of its stores were closed due to the pandemic. Also noteworthy was Grupo Condumex's 102.2% growth, with higher metal prices and higher cable volumes, while Carso Energy's sales reached Ps. 988.7 million. The growth in these three divisions offset the 2.8% reduction in Carso Infraestructura y Construcción, due to the completion of the construction of several oil platforms and the Samalayuca-Sásabe gas pipeline.
- **Operating income** for the reported quarter increased 1,025.5% reaching Ps. 3,315 MM, compared to Ps. 295 MM in the 2Q20. Gross margin improved 40 basis points and consolidated operating expenses were reduced from 23.0% to 14.8% of sales. By division, Grupo Sanborns went from an operating loss of Ps. 1,131 MM to a profit of Ps. 429 MM; while Grupo Condumex and Carso Energy improved their profitability 232.4% and 1,136.5%, respectively. Carso Infraestructura y Construcción decreased its operating income 34.0% due to the aforementioned.

**EBITDA**  
**\$4,187 MM**

**NET INCOME**  
**\$2,673 MM**

**ASSOCIATED COMPANIES**  
**\$39,996 MM**

- Grupo Carso's **EBITDA** totaled Ps. 4,187 MM in the 2Q21, 249.8% higher than Ps. 1,197 MM reported in the 2Q20, which corresponded to an expansion in the EBITDA margin from 8.1% to 14.0%, respectively.
- **The Comprehensive Financial Result (CFR)** totaled Ps. 459 MM versus Ps. 523 MM in the 2Q20, decreasing 12.2% due to a higher foreign Exchange position in the 2Q21.
- **Controlling net income** was a gain of Ps. 2,673 MM compared to a controlling net loss of Ps. 49 MM in the 2Q20. This improvement was mainly attributable to the improved operating results indicated above, coupled with the reduction of the CFR.
- **Total Debt** at June 30, 2021 was Ps. 22,786 MM, compared to debt at the end of December 2020 which was Ps. 24,111 MM. This was explained by the settlement of the CARSO18 Bond Certificate for Ps. 3,000 MM in March of this year. **Net Debt** was Ps. 14,480 MM, compared to a net debt of Ps. 9,705, MM at December 31, 2020, mainly due to investments in Shareholders' Equity.

**Cash and cash equivalents** for the 2Q21 totaled Ps. 8,305 MM compared to Ps. 14,406 MM at the end of December 2020.

The net debt to 12 month EBITDA ratio was 1.02 times in the 2Q21, compared to 0.87 times at the end of the 4Q20. The Company has a bond issuance program authorized on February 17, 2017 for Ps. 10,000 MM with a Ps. 3,500 MM issuance on March 13, 2020 with a 3-year maturity.

- **Associated Companies.** Grupo Carso's most representative companies are: GMéxico Transportes (15.1%), Infraestructura y Transportes México (16.7%), Inmuebles SROM (14.0%), Trans Pecos Pipeline (51.0%), Comanche Trail Pipeline (51.0%) and Elementia (37.4%). With a book or market valuation, as appropriate, of Ps. 39,995.7 million. We recognize our interest in Income from Associates or Dividend Income in the Income Statement.

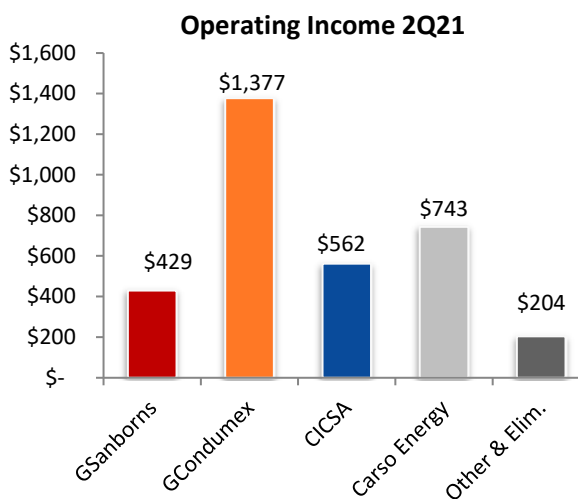
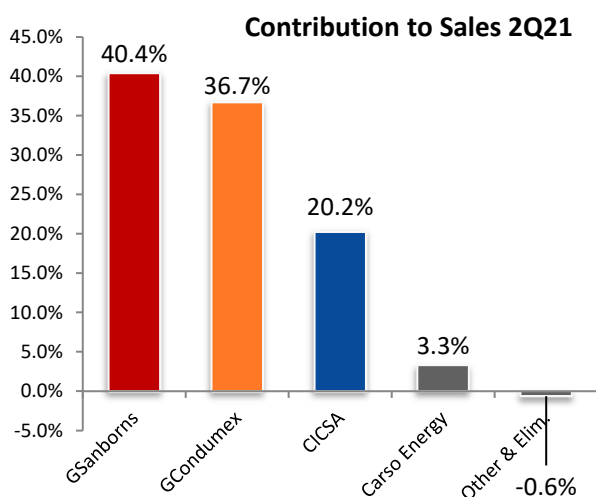
**SUMMARY**

Amounts in Million Pesos MXN (MM)

Consolidated Results	2Q21	2Q20	Var%	6M21	6M20	Var %
Sales	<b>30,003</b>	14,778	103.0%	<b>56,902</b>	38,795	46.7%
Operating Income	<b>3,315</b>	295	1025.5%	<b>5,380</b>	2,492	115.8%
Controlling Net Income	<b>2,673</b>	-49	NC	<b>4,623</b>	2,065	123.9%
EBITDA	<b>4,187</b>	1,197	249.8%	<b>7,137</b>	4,212	69.4%
Operating Margin	<b>11.0%</b>	2.0%		<b>9.5%</b>	6.4%	
EBITDA Margin	<b>14.0%</b>	8.1%		<b>12.5%</b>	10.9%	

NC= Not Comparable

**CONTRIBUTION TO CONSOLIDATED RESULTS BY SEGMENT**



**FINANCIAL RESULTS**

Financial Results	2Q21	2Q20	Var%	6M21	6M20	Var%
Interest Expense	<b>-444.0</b>	-600.3	-26.0%	<b>-862.1</b>	-1,143.9	-24.6%
Income (Loss) on derivatives net	<b>14.1</b>	-150.4	NA	<b>253.9</b>	-354.5	-171.6%
Interest Income	<b>114.7</b>	388.8	-70.5%	<b>228.5</b>	780.2	-70.7%
<b>Interest (net)</b>	<b>-315.1</b>	<b>-361.9</b>	<b>-12.9%</b>	<b>-379.7</b>	<b>-718.1</b>	<b>-47.1%</b>
ForEx Results	<b>-144.2</b>	-161.2	-10.6%	<b>-29.2</b>	2,082.9	NC
<b>CFR</b>	<b>-459.3</b>	<b>-523.1</b>	<b>-12.2%</b>	<b>-408.9</b>	<b>1,364.8</b>	<b>NC</b>
Income taxes	<b>411.8</b>	113.3	263.5%	<b>830.6</b>	1,387.2	-40.1%
Earnings from non-consolidated companies	<b>406.2</b>	124.8	225.3%	<b>830.2</b>	-234.1	NC
Non-controlling participation in Net Income	<b>176.9</b>	-167.7	-205.5%	<b>346.9</b>	171.3	102.5%

NC=Not Comparable

### ASSOCIATED COMPANIES

Grupo Carso has significant investments in companies in different segments as shown in the following table:

Associated Companies	Holding %	LTM- Mar-21			Stockholders'
		Sales	Op. Income	EBITDA	Equity
Elementia, S.A.B. de C.V. (Elementia)	36.47%	31,703.6	1,473.7	3,735.4	20,927.8
Infraestructura y Transportes México, S.A. de C.V. (ITM)	16.75%	58,159.4	16,730.0	25,520.3	53,855.5
Trans-Pecos Pipeline, LLC (Gasoducto Waha-Presidio)	51.00%	2,637.1	1,732.9	1,732.9	7,020.4
Comanche Trail Pipeline, LLC (Gasoducto Waha-San Elizario)	51.00%	2,001.4	1,281.4	1,281.4	4,232.9
Inmuebles SROM, S.A. de C.V.	14.00%	863.1	483.9	292.4	13,139.2

\*In the case of Trans-Pecos Pipeline, LLC, Comanche Trail Pipeline, LLC and Inmuebles SROM, S.A. de C.V. the book value of the investment as of December 2020 is considered.

### INTEREST-BEARING LIABILITIES

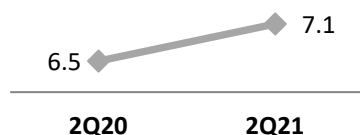
#### Total Debt by CURRENCY

Pesos 25%	Dollars 75%
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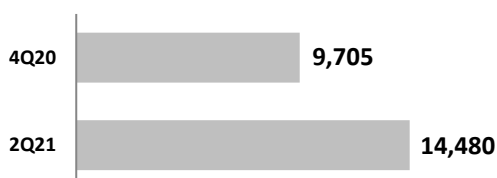
#### Total Debt by TERM

Short T 18%	Long T 82%
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#### LTM EBITDA/Interest Expense



#### Net Debt(MM Ps)



RESULTS BY SEGMENT

RETAIL

Consolidated Results	2Q21	2Q20	Var%	6M21	6M20	Var %
Sales	<b>12,121</b>	4,080	197.1%	<b>22,696</b>	15,402	47.4%
Operating Income	<b>429</b>	-1,131	NC	<b>275</b>	-518	NC
Controlling Net Income	<b>199</b>	-1,020	NC	<b>2</b>	-717	NC
EBITDA	<b>918</b>	-664	NC	<b>1,249</b>	402	210.8%
Operating Margin	<b>3.5%</b>	-27.7%		<b>1.2%</b>	-3.4%	
EBITDA Margin	<b>7.6%</b>	-16.3%		<b>5.5%</b>	2.6%	

NC= Not Comparable

Note: For more information please refer to the 2Q21 earnings release of Grupo Sanborns, S.A.B. de C.V.



**Contribution to Consolidated Results**  
**40% SALES**  
**13% OP. INCOME**  
**22% EBITDA**

In the second quarter of the year, **Grupo Sanborns' total sales** reached Ps. 12,121 million, increasing 197.1% due to higher store capacity percentages; unlike last year, when all department stores and most restaurants were closed due to the pandemic, from March 31 to May 23, 2020. At Sanborns, core departments such as pharmacy, other pharmacy and telecommunications have remained open since the beginning of the pandemic. During the 2Q21, Dax self-service and iShop specialty stores, considered essential, maintained a good performance. The categories that increased sales were technology, electronics and white goods.

The increase in sales improved profitability, going from an operating loss of Ps. 1,131 million during the 2Q20 to an **operating income of Ps. 429 million during the 2Q21**. There was a higher contribution of technology items, electronics, computer and white goods within the sales mix, with a lower participation of credit revenues, restaurant revenues and fashion sales.

**Operating expenses as a percentage of sales** represented 30.1% in the 2Q21, versus the 2Q20 when they represented 68.4%, due to the increase in sales. We keep implementing additional measures to reduce and control overhead without affecting image and service.

**Quarterly EBITDA** improved from a loss of Ps. 664 million to a profit of Ps. 918 million, with a margin that increased from -16.3% last year to 7.6% this year.

As a consequence of improved operating results from the gradual elimination of restrictions to contain COVID-19 infections, a **controlling net income of Ps. 199 million was recorded** in the 2Q21, improving from a loss of Ps. 1,020 million pesos in the 2Q20.

**INDUSTRIAL**

<b>Consolidated Results</b>	<b>2Q21</b>	<b>2Q20</b>	<b>Var%</b>	<b>6M21</b>	<b>6M20</b>	<b>Var %</b>
Sales	<b>11,013</b>	5,447	102.2%	<b>21,771</b>	13,672	59.2%
Operating Income	<b>1,377</b>	414	232.3%	<b>2,750</b>	1,380	99.3%
Controlling Net Income	<b>1,086</b>	84	1188.4%	<b>2,239</b>	1,209	85.2%
EBITDA	<b>1,520</b>	559	172.2%	<b>3,050</b>	1,670	82.6%
Operating Margin	<b>12.5%</b>	7.6%		<b>12.6%</b>	10.1%	
EBITDA Margin	<b>13.8%</b>	10.3%		<b>14.0%</b>	12.2%	



**Contribution to Consolidated Results**  
**37% SALES**  
**42% OP. INCOME**  
**36% EBITDA**

During the second quarter of 2021, **the sales of Grupo Condumex** increased 102.2%, totaling Ps. 11,013 MM. All sectors improved their performance, especially Construction, with higher cable volumes, combined with average copper prices 88.5% higher, going from \$2.35 usd/lb last year to \$4.43 usd/lb this year. The Telecom sector recorded higher sales of copper, fiber optic and coaxial cables, as did the Automotive segment, which increased its volume of both harnesses and automotive cable, highlighting production destined for Brazil and Spain and reflecting the post-pandemic recovery in the industry.

**Operating income and EBITDA** increased 232.3% and 172.2%, respectively, standing out higher profitability in the Construction and Automotive sectors due to higher wire and cable volumes and the aforementioned positive metal price impacts, combined with freight savings and optimal inventory levels in the plants.

Grupo Condumex's **controlling net income** increased from Ps. 84 MM to Ps. 1,086 MM, reflecting improvements in operating results and offsetting exchange rate variations, where the effects of ForEx variations were recognized.

**INFRAESTRUCTURE AND CONSTRUCTION**

<b>Consolidated Results</b>	<b>2Q21</b>	<b>2Q20</b>	<b>Var%</b>	<b>6M21</b>	<b>6M20</b>	<b>Var %</b>
Sales	<b>6,070</b>	6,245	-2.8%	<b>11,482</b>	11,459	0.2%
Operating Income	<b>562</b>	851	-34.0%	<b>1,075</b>	1,317	-18.4%
Controlling Net Income	<b>365</b>	507	-28.0%	<b>739</b>	1,297	-43.0%
EBITDA	<b>717</b>	1,040	-31.0%	<b>1,400</b>	1,667	-16.0%
Operating Margin	<b>9.3%</b>	13.6%		<b>9.4%</b>	11.5%	
EBITDA Margin	<b>11.8%</b>	16.7%		<b>12.2%</b>	14.5%	

**carso**  
INFRAESTRUCTURA Y CONSTRUCCIÓN

**Contribution to Consolidated Results**  
**20% SALES**  
**17% OP. INCOME**  
**17% EBITDA**

**Revenues at Carso Infraestructura y Construcción** decreased 2.8% to Ps. 6,070 million in the second quarter of the year. In **Manufacturing and Services for the Oil and Chemical Industry**, onshore drilling revenues showed a very good performance thanks to additional fluids and directional drilling works; while offshore drilling rents decreased. In structures and equipment, the construction of the two Maloob E-I platforms for Pemex and the three UIM platforms (Marine Infrastructure Units) were completed, but as of the 2Q21, the manufacturing of equipment for Dos Bocas is being included. **Infrastructure** increased its revenues 19.6% mainly due to the inclusion of the Tren Maya Section II project and the increase in production in Mitla Tehuantepec. On the other hand, the **Pipeline Installations** division decreased 21.2% this quarter due to the effects of the completion of the Samalayuca-Sásabe gas pipeline. The **civil construction and housing** division's projects were affected by works that are in their final phase and a slower pace of construction due to the sanitary contingency.

**Consolidated operating income and EBITDA** decreased 34.0% and 31.0%, respectively. Lower profitability was observed in Infrastructure, Pipeline Facilities and in Structures and Equipment of the Manufacturing and Services for the Oil and Chemical Industry sector, due to the mix of projects.

**Controlling net income** decreased 28.0% from Ps. 507 MM in the 2Q20 to Ps. 365 MM in the 2Q21. This was explained by the favorable exchange rate fluctuation in the previous year in some businesses.

**The mix of projects** at the end of June 2021 includes mainly the construction of the Las Varas-Vallarta and Mitla-Tehuantepec highways, various real estate projects, telecommunications installation services, equipment for the Dos Bocas refinery in Veracruz, various services and equipment for the oil industry, and the Escárcega-Calkiní section of the Mayan Train.

Carso Infraestructura's **backlog** totaled Ps. 34,523 million as of June 30, 2021, compared to Ps. 42,753 million in the same period of the previous year.

**CARSO ENERGY**



Consolidated Results	2Q21	2Q20	Var%	6M21	6M20	Var %
Sales	<b>989</b>	277	257.2%	<b>1,436</b>	408	252.0%
Operating Income	<b>743</b>	60	1136.5%	<b>916</b>	10	8815.9%
Controlling Net Income	<b>872</b>	115	656.8%	<b>972</b>	672	44.5%
EBITDA	<b>837</b>	168.6	396.3%	<b>1,105</b>	183	503.6%
Operating Margin	<b>75.2%</b>	21.7%		<b>63.8%</b>	2.5%	
EBITDA Margin	<b>84.6%</b>	60.9%		<b>76.9%</b>	44.9%	

Contribution to  
Consolidated Results  
**3% SALES**  
**22% OP. INCOME**  
**20% EBITDA**

**Carso Energy's consolidated sales** amounted to Ps. 989 MM in the 2Q21 compared to Ps. 277 MM in the 2Q20, growing 257.2%. The additional revenues were due to the availability, as of February 2021, of the gas transportation service to the CFE for the Sásabe-Samalayuca Gas Pipeline (COD), in accordance with the contract signed with the CFE.

**Operating income** increased from Ps. 60 MM last year to Ps. 743 MM in the 2Q21. EBITDA improved from Ps. 169 MM to Ps. 837 MM.

Carso Energy's **controlling net income** increased 656.8% to Ps. 872 MM compared to Ps. 115 MM in the 2Q20.

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**INVITATION TO THE CONFERENCE CALL:**

Date: Tuesday, July 27, 2021  
 Time: 10:00-10:30 A.M. Mexico City Time/ 11:00 A.M.-11:30 A.M. NY Time (US EST)  
 Access Numbers: +52 (55) 8880-8040 (Mexico Dial-in)  
                           +1 (412) 317-6384 (International)  
                           +1 (844) 686-3847 (USA Toll-Free)  
 Conference ID: Grupo Carso  
 Replay: International and Mexico: +1 (412) 317-0088  
               USA Toll-Free: +1 (877) 344-7529  
               Canada Toll-Free: +1 (855) 669-9658  
 Replay Code: 10158962 (Available until August 6, 2021)

**ADDITIONAL CHARTS:**

<b>Cifras de Resultados Consolidados</b>										
Millones de PESOS (MXN)										
	2T21		2T20		Var %	6M21		6M20		Var %
<b>GRUPO CARSO</b>										
Ventas	<b>30,003.3</b>	100.0%	14,778.4	100.0%	103.0%	<b>56,902.3</b>	100.0%	38,795.3	100.0%	46.7%
Utilidad Op.	<b>3,314.6</b>	11.0%	294.5	2.0%	1025.5%	<b>5,379.6</b>	9.5%	2,492.5	6.4%	115.8%
Resultados Financieros	<b>-459.3</b>	-1.5%	-523.1	-3.5%	-12.2%	<b>-408.9</b>	-0.7%	1,364.8	3.5%	-130.0%
Utilidad Neta Control.	<b>2,672.8</b>	8.9%	-49.3	-0.3%	NC	<b>4,623.4</b>	8.1%	2,064.7	5.3%	123.9%
EBITDA	<b>4,187.3</b>	14.0%	1,196.9	8.1%	249.8%	<b>7,136.5</b>	12.5%	4,211.7	10.9%	69.4%
<b>GRUPO SANBORNS</b>										
Ventas	<b>12,120.6</b>	100.0%	4,079.6	100.0%	197.1%	<b>22,696.0</b>	100.0%	15,402.3	100.0%	47.4%
Utilidad Op.	<b>429.3</b>	3.5%	-1,131.0	-27.7%	NC	<b>274.6</b>	1.2%	-518.0	-3.4%	NC
Utilidad Neta Control.	<b>198.6</b>	1.6%	-1,020.2	-25.0%	NC	<b>2.4</b>	0.0%	-716.7	-4.7%	NC
EBITDA	<b>918.0</b>	7.6%	-664.1	-16.3%	-238.2%	<b>1,248.7</b>	5.5%	401.8	2.6%	210.8%
<b>GRUPO CONDUMEX</b>										
Ventas	<b>11,012.5</b>	100.0%	5,446.8	100.0%	102.2%	<b>21,771.3</b>	100.0%	13,672.3	100.0%	59.2%
Utilidad Op.	<b>1,377.2</b>	12.5%	414.5	7.6%	232.3%	<b>2,749.7</b>	12.6%	1,379.6	10.1%	99.3%
Utilidad Neta Control.	<b>1,086.0</b>	9.9%	84.3	1.5%	1188.4%	<b>2,239.3</b>	10.3%	1,209.4	8.8%	85.2%
EBITDA	<b>1,520.1</b>	13.8%	558.6	10.3%	172.2%	<b>3,049.6</b>	14.0%	1,670.4	12.2%	82.6%
<b>CICSA</b>										
Ingresos	<b>6,070.0</b>	100.0%	6,245.5	100.0%	-2.8%	<b>11,481.6</b>	100.0%	11,458.8	100.0%	0.2%
Utilidad Op.	<b>561.9</b>	9.3%	850.8	13.6%	-34.0%	<b>1,074.7</b>	9.4%	1,317.2	11.5%	-18.4%
Utilidad Neta Control.	<b>365.1</b>	6.0%	507.2	8.1%	-28.0%	<b>738.7</b>	6.4%	1,296.7	11.3%	-43.0%
EBITDA	<b>717.1</b>	11.8%	1,040.1	16.7%	-31.0%	<b>1,399.7</b>	12.2%	1,666.9	14.5%	-16.0%
<b>CARSO ENERGY</b>										
Ingresos	<b>988.7</b>	100.0%	276.8	100.0%	257.2%	<b>1,435.8</b>	100.0%	407.9	100.0%	252.0%
Utilidad Op.	<b>743.1</b>	75.2%	60.1	21.7%	1136.5%	<b>915.8</b>	63.8%	10.3	2.5%	8815.9%
Utilidad Neta Control.	<b>872.1</b>	88.2%	115.2	41.6%	656.8%	<b>971.8</b>	67.7%	672.4	164.9%	44.5%
EBITDA	<b>836.8</b>	84.6%	168.6	60.9%	396.3%	<b>1,104.6</b>	76.9%	183.0	44.9%	503.6%

NC=No Comparable

<b>Consolidated Balance Sheet Data</b>			
Million PESOS(MXN)			
	2Q21	4Q20	Var %
<b>GRUPO CARSO</b>			
Cash & Equivalents	8,305.3	11,764.1	-29.4%
Trade Receivables	25,086.6	21,530.5	16.5%
Accounts Receivable to Related Parties	5,023.8	5,188.0	-3.2%
Other Accounts Receivable	8,195.1	6,808.8	20.4%
Recoverable Taxes	510.2	634.1	-19.5%
Other Financial Assets	0.0	2,642.2	-100.0%
Inventories	17,418.8	16,020.7	8.7%
<b>Current Assets</b>	<b>64,539.9</b>	<b>64,588.4</b>	<b>-0.1%</b>
Other Non-Current Trade Receivables	15,523.4	1,300.7	1093.5%
Non-Current Inventories	987.3	987.3	0.0%
Other Non-Current Financial Assets	0.0	0.0	0.0%
Investments in Associates	39,995.7	36,399.8	9.9%
Property, Plant and Equipment	32,848.0	50,177.5	-34.5%
Investment Properties	3,392.6	3,392.6	0.0%
Assets for Rights of Use	4,854.3	4,955.6	-2.0%
Intangible Assets	1,753.2	1,459.7	20.1%
Deferred Tax Assets	6,230.9	5,354.5	16.4%
Other Non-Current Non-Financial Assets	1,224.2	1,210.5	1.1%
<b>Non-Current Assets</b>	<b>106,809.6</b>	<b>105,238.2</b>	<b>1.5%</b>
<b>Total Assets</b>	<b>171,349.4</b>	<b>169,826.6</b>	<b>0.9%</b>
Suppliers	9,414.9	11,623.9	-19.0%
Other Short-Term Accounts Payable	7,195.0	5,879.6	22.4%
Short-Term Taxes Payable	446.5	1,793.9	-75.1%
Short-Term Debt	4,171.5	3,291.0	26.8%
Short-Term Bank Debt	13.6	263.6	-94.8%
Short-Term Lease Liabilities	1,244.2	1,262.7	-1.5%
Other Current Non-Financial Liabilities	4,771.0	4,359.5	9.4%
Current Provisions	6,870.7	6,450.6	6.5%
<b>Current Liabilities</b>	<b>34,127.5</b>	<b>34,924.8</b>	<b>-2.3%</b>
Long-Term Taxes Payable	871.1	917.0	-5.0%
Bank loans non-current	15,114.2	17,320.2	-12.7%
Stock market loans non-current	3,500.0	3,500.0	0.0%
Other non-current financial liabilities	986.0	1,431.5	-31.1%
Long-Term Lease Liabilities	4,409.7	4,553.4	
Long-Term Provisions	745.5	649.0	14.9%
Deferred Tax Liabilities	5,797.5	5,815.8	-0.3%
<b>Non-Current Liabilities</b>	<b>31,424.0</b>	<b>34,186.9</b>	<b>-8.1%</b>
<b>Total Liabilities</b>	<b>65,551.5</b>	<b>69,111.8</b>	<b>-5.2%</b>
<b>Stockholder's Equity</b>	<b>105,797.9</b>	<b>100,714.8</b>	<b>5.0%</b>
Shares Outstanding ( '000)	2,259,242	2,267,664.1	-0.4%
Closing Stock Price	62.3	66.4	-6.2%

NC= Not Comparable